LANDSCAPE LEADERSHIP 2020

Scottish Land & Estates

Soil Association SCOTLAND

CAPITAL DECISION-MAKING TOOL

Any new project or idea is going to take resources. This is a way of assessing the resources you need to help you decide whether to proceed or not. If you have the resources you need, great, go ahead! If you don't have the resources you need, can you get them? If not, how important are they? Can you go ahead without those resources? Does it increase your risk if you do go ahead without those resources?

If you do proceed, then this is also a very useful start in managing your project as you've already identified many of the resources you need.

What is the project? _____

Capital	What I have that I can use	What I don't have that I need	How can I get what I need?
	Identify the resources you already have that you need.	*Identify the resources that you will need that you don't yet have.*	*How will you get what you need to fill in the resource gaps?*
Social	*e.g. favours, contacts, networks, volunteers*		
Financial	*e.g. money in the bank, loan potential, income generation*		
Material	*Fixed (e.g. infrastructure, machinery, etc.)* *Dynamic (e.g. timber, ewe flock, etc.)*		
Natural	*e.g. carbon, habitat, water*		
Intellectual and experiential	*e.g. qualifications, evidence and concepts (from further reading, video, etc), previous roles and responsibilities*		
Cultural	*e.g. historical legacy, values, beliefs, traditions*		